

(Translation)
(G A R U D A)

SorJorGor. 002776

Department of Business Development,
Ministry of Commerce

Affidavit

This is to certify that this Company was registered as a juristic person under the law governing public limited companies, Registration on 20 April 1994, Registration No. 0107537001188.

The information appearing in the registration records on the day this document was issued is as follows:

1. The name of the Company is "Goodyear (Thailand) Public Company Limited".

2. The Company has 8 directors whose names are listed hereunder:

- | | |
|--------------------------------------|------------------------------|
| (1) Mr. Dhiraphorn Srifuengfung | (2) Mr. Randeep Singh Kanwar |
| (3) Mr. Athaporn Khaimarn | (4) Mr. Yeap Swee Chuan |
| (5) Miss Chanapun Juangroongruangkit | (6) Mr. Kristian David Hoeh |
| (7) Mr. Kee Leng Hanson Tan | (8) Miss Shyen Sook Wong |
| (9) Mr. Kenneth Jenner Powell | |

3. The names and number of authorized signatory director(s) are: Mr. Randeep Singh Kanwar or Miss Shyen Sook Wong or Mr. Dhiraphorn Srifuengfung or Mr. Kristian David Hoeh or Mr. Kenneth Jenner Powell, any two of these five directors sign jointly with affixation of the Company's seal. /

Limitation on the Authority of Directors - None/

4. Capital

Registered capital of 74,000,000.00 Baht/
(Seventy Four Million Baht)
Paid-up capital of 74,000,000.00 Baht/
(Seventy Four Million Baht)

5. The address of the head office is No. 50/9 Moo 3, Phaholyothin Road, K.M. 36, Tambol Klongnueng, Amphoe Klongluang, Pathumthani Province /

The branch office, situated at (1) No. 63/6 Phaholyothin Road, Tambol Chiangraknoi, Amphoe Bang Pa-In, Phranakhonsriayutthaya Province /

6. The objectives of the Company comprise 9 items as appeared in a copy of the documents attached hereto in 2 sheets which bear the signature of the Registrar who certified the document.

Warning: User always should read the note provided in this Affidavit.

(Translation)
(G A R U D A)

SorJorGor. 002617

Department of Business Development,
Ministry of Commerce

Affidavit

Issued on 12 November 2024

-Signature-

(Ms. Anchisa Thunturanon)
Registrar

Notes to certification document SorJorGor. 002776

1. In case the Company is listed on the Stock Exchange of Thailand, its directors and executives shall have the qualifications and shall not have the prohibited characteristics in accordance with the Securities and Exchange Act B.E. 2535 (1992). Please examine the details at the Office of the Securities and Exchange Commission.
2. This Company, which was formerly known as "Goodyear (Thailand) Company Limited", Registration No. 0105511003751, has registered its conversion to public limited company on 20 April 1994./
3. This juristic person has filed the financial statements for 2022.
4. This document certifies only the particulars that the partnership/company has registered for legal effect. Facts relating to actual standing should be sought elsewhere.
5. The Registrar may revoke the registration if it is later discovered that the material information registered is inaccurate or false.

(Translation)

SorJorGor. 002776 Issued on 12 November 2024 Goodyear (Thailand) Public Company Limited

The Objectives of this Company are described in 37 Clauses, as follows:

(1) To carry on business and to produce, manufacture, purchase, import, or otherwise acquire, to own, process, operate, develop and use, to sell, lease, exchange, export or otherwise dispose of or turn to account, and to generally deal in, and render any service or testing in respect of rubber, both natural and synthetic, compounds thereof, substitutes therefor, substances having properties or uses similar thereto, and articles produced in whole or in part therefrom, including without limitation tires and tubes of all types and kinds and repair materials therefor, belts, industrial products, shoe products, resins, plastics, and chemicals, and generally to manufacture and to deal in the purchase and sale of goods and movable property of any kind and description, and to do all acts and things necessary or expedient for the accomplishment of those purposes.

(2) Insofar as the same is in conformity with the laws of Thailand, to purchase, take on lease or otherwise acquire for the purpose of the Company, any estates, lands, buildings, easements and other interests whatsoever in all kinds of property whether real or personal, movable or immovable, and to sell, improve, manage, develop, exchange, lease, lease out, mortgage, accept mortgage for immovable property as security for payment of the purchase of the Company's goods on credit and/or by installments, enfranchise, dispose of, turn to account, or otherwise deal with, all or any part of, the property assets and rights of the Company.

(3) To apply for, purchase, sell, grant right, receive right, transfer or accept the transfer otherwise acquire any patents, trademarks, service marks, certification marks, collective marks, designs, manufacturing processes, tradenames, protection, licenses, concessions, franchises, mining concessions, patents, copyrights and the like, conferring any exclusive or nonexclusive or limited right to use, or any secret or other information as to any invention which may seem capable of being used for any of the purposes of the Company, or the acquisition of which may seem calculated directly or indirectly to benefit the Company, and to use, exercise, develop, or grant licenses in respect of, or otherwise turn to account the property, rights or information so acquired.

(4) To engage in businesses concerning design, manufacturing, assembling, purchasing, selling, storing, exchanging, hire of work, accepting the hire of work, hire of service, accepting hire of service, giving advices, investing, granting permission, granting or accepting franchise, delivering, modifying, improving, providing services, installing, repairing, inspecting, maintaining, developing, or conducting other things through machines, technology, software program, intellectual property, interior design, automation systems of parts, molds, tools, equipment, structural works, products or any other workpieces with similar characteristics of any kinds whether separately or fully integrated both in the Kingdom and abroad, including ordering for personal use or for sale in the Kingdom and exporting abroad of all products or various work pieces, as well as taking any relevant actions.

(5) To engage in businesses concerning development, record, store, analysis, evaluation, design, planning, giving advice and creation of databases by collecting information and preparing computer space for recording data according to the specified format and organizing data for online search or access, including buying, selling and exchanging such databases.

The Objectives of this Company are described in 37 Clauses, as follows:

(6) To engage in service business as counsellor rendering all kinds of services on intellectual property, including complete services of research, development, and innovation, ownership, disposition, permission to use intellectual property, trade secret information, and research of all kinds in the Kingdom and abroad exclusively or non-exclusively or excluding the right to use any copyrighted works or any intellectual property rights.

(7) To engage in business concerning all types of e-commerce related to all types of businesses in the objectives, and other businesses related to or in continuation of or supporting all types of businesses in the objectives, including services of internet search; rendering consultation and advice on e-commerce system setup to general entrepreneurs; developing e-commerce system; systematizing administration, distribution, marketing, payment system, product transportation, buying and selling, retailing, and wholesaling; as well as other operations related to or supporting e-commerce business, provided that it is not direct selling or direct marketing business under the Direct Selling and Direct Marketing Act B.E. 2545 and further amendment.

(8) To engage in business concerning development, sale, licensing, and handling by any means of software, application software, or other similar technologies, including sale, sales promotion, distribution, and data collection via electronic media.

(9) To operate as an intermediary for the payment of goods, services, or any other fees through electronic system, including providing network services for making payments through various methods, including electronic system.

(10) To carry out the factory production of rubber, both natural and synthetic, compounds thereof, substitutes therefor, substances having properties or uses similar thereto, and articles produced in whole or in part therefrom, including without limitation tires and tubes of all types and kinds and repair materials therefor, belts, industrial products, shoe products, resins, plastics, and chemicals or other things having similar characteristics.

(11) To operate a factory, office, operation room, laboratory, warehouses and other facilities as relevant to industries of rubber, both natural and synthetic, compounds thereof, substitutes therefor, substances having properties or uses similar thereto, and articles produced in whole or in part therefrom, including without limitation tires and tubes of all types and kinds and repair materials therefor, belts, industrial products, shoe products, resins, plastics, and chemicals, including other by-products and continuous products of the above products.

(12) To explore, examine, test, or use any other means in order to obtain various data for production and logistics of natural rubbers, or products made from rubbers or other things having similar characteristics or raw materials used in the production of said rubbers, including all kinds of finished products made from rubber.

(13) To allocate lands for leasing, industrial, commercial, agricultural, and residential uses.

The Objectives of this Company are described in 37 Clauses, as follows:

(14) To provide services in the areas of management, research, seminars, business management, industry, or any academic services to other persons, as well as to engage in business concerning research and rendering academic consultation in accordance with the law on enhancement and conservation of national environmental quality, provided that the operation undertaken to achieve this objective is not against the law governing private institutions of higher education, or other laws.

(15) To contact ministries, departments, government entities, municipalities or local authorities, state enterprises, officials or any officer both in the Kingdom and abroad in order to obtain the registration of rights, ownerships, licenses, rights in trademarks, industries, properties, copyrights, patents, concessions or any other benefits required for the Company's business operation or deemed appropriate or desirable by the Company for management or in compliance with the concession rights or the said benefits.

(16) To engage in service business as counsellor rendering advice on business administration, agriculture, commerce, industry, including production, marketing, and distribution problems.

(17) To engage in business concerning rendering of services of collecting, gathering, preparing, printing and distributing of statistical information, information, documents or evidences, as well as analyzing and assessing the business operations of other persons.

(18) To engage in business concerning bidding for sale of goods and hire of works according to the Company's objectives to individuals, non-juristic body of persons, juristic persons, government sectors and state organizations.

(19) To engage in business concerning trading, importing and exporting of goods relating to construction, industry, commerce, agriculture, or other areas stated in these objectives or related to these objectives.

(20) To explore, examine, analyze, test, extract, or use any other means in order to obtain mineral ores, raw material or information for use in the production or sale of goods as stated in the Company's objectives, or in order to obtain any material used for or related to business, construction and industry.

(21) To enter into a contract to control and prevent risks arising from the fluctuation of foreign exchange rates, interest rates, raw material prices, and products.

(22) To conduct all kinds of survey, research, and development related to all types of businesses in the objectives, and other businesses related to or in continuation of or promoting all types of businesses in the objectives.

The Objectives of this Company are described in 37 Clauses, as follows:

(23) To donate, give, or dispose of by any means, money or property for public charity purposes, or for the purpose of upholding the status and reputation of the Company and other business in which the Company has an interest.

(24) To engage in business concerning support services listed below for its enterprises (if any) or branches, whether they are located in the Kingdom or abroad

- (a) General management, business planning, and business coordination
- (b) Procurement of raw materials and parts
- (c) Product research and development
- (d) Technical support
- (e) Marketing and sales promotion
- (f) Human resource and training
- (g) Financial consultation
- (h) Analysis and research on economy and investment
- (i) Credit management and control
- (j) Services in relation to rubber products and logistics
- (k) Preparation of account and financial statement
- (l) Review of internal control system
- (m) Other services stated in the Company's objective

(25) To issue or guarantee the issue of or the payment of interest on the shares, debentures or other securities or obligations of any company or association and to pay or provide for brokerage, commission and underwriting the respect of any such issue. In case the Company issues debentures, this shall be administered in accordance with the law on securities and exchange or other applicable laws and regulations.

(26) To borrow or raise money, overdrafts or acquire funds from the bank, juristic persons or other financial institutions for the Company's businesses and in particular by the issue of debentures, bonds, promissory notes or other obligations and securities of the Company, and to secure the repayment of any monies borrowed or raised, and the performance by the Company of any other obligation or liability if may undertake, by charge, pledge, mortgage or other encumbrance of all or any part of the property, assets or rights of the Company, including its uncalled capital, except banking business, financing business, credit foncier business and securities business, unless authorized under relevant laws.

(27) To offer and issue for sales of shares to shareholders, public, or other persons at a price equivalent to, higher, or lower than the set par value in accordance with the provisions of the law governing public limited companies, securities and exchange and notifications issued under the said laws, including laws or other regulations applicable during that time, as well as, issue and offer digital tokens for sale to the public, including any person under the law on digital asset business operation, notifications issued under the said law, and any other laws or regulations applicable during that time and conduct any other operations related to issuance and offering of digital tokens.

The Objectives of this Company are described in 37 Clauses, as follows:

(28) To offer and issue for sales of debentures, all kinds of securities, all kinds of warrants, bills of exchange, debt instruments or any other instruments, whether in the form permitted, or prescribed, or to be prescribed later by the law governing public limited companies, the law governing securities and exchange, or any other laws to offer for sale to the shareholders, public or any persons.

(29) To lend money or give credit, or to give credit through other procedures and to invest the monies of the Company in such manner other than in the shares of this Company as from time to time may be determined with or without collateral.

(30) To act as broker, agent, commission agent and franchise in connection with all kinds of trades and business, except insurance business, recruitment of members for associations and trading of securities, unless authorized under relevant laws.

(31) To set up branches, representative branches or appoint agents and business representatives both in the Kingdom and abroad.

(32) To draw, issue, receive, transfer, accept or endorse bills, or other financial negotiable instruments, including guarantee bonds, for the benefit of the business of the Company, or any other business in which the Company has interest, except banking business, finance business, credit foncier business, and securities business, unless permitted by law.

(33) To participate in investment of juristic persons who have corresponding objectives with those of the Company, or to subscribe for shares in private limited companies, public limited companies, or join limited partnerships as a limited liability partner, irrespective of whether or not the private limited companies, the public limited companies, or the limited partnerships concerned have corresponding objectives with those of the Company, as well as to participate in investment, partnership, or joint ventures of individuals, juristic persons, or non-juristic body of persons both in the Kingdom and abroad, as well as to invest, manage funds and property of the Company in accordance with the Board of Directors' resolutions.

(34) To engage the business as dealer in accordance with the objectives of the Company to any factory trustee, or agents for any other companies, persons or other third parties or through any other representative or trustee either alone or in conjunction with others.

(35) To give guarantees or become security for any other companies, persons or other third parties or for the performance of contracts by them.

(36) The Company is empowered to issue shares at any price higher or lower than the par value specified, provided that this shall be under the enforcement of related laws.

(37) To engage in business concerning waste management, including rendering services of management, disposal, treatment, and recycling of sewage or unused industrial material, and waste of all kinds, whether in the solid, liquid, and gas form, as well as processing the aforesaid waste into alternative fuel or other products, and engaging in relevant business.